

Audit Committee Meeting

Date of Meeting	Tuesday 2 October 2018
Paper Title	Review of Assigned College Risk Registers
Agenda Item	14
Paper Number	AC1-J
Responsible Officer	Jim Godfrey, Finance & Resources Director
Status	Disclosable
Action	For information

1. Report Purpose

- 1.1. This paper provides a review of the risk registers of the assigned colleges.

2. Recommendations

- 2.1. The Committee is invited to **note** that:

- The risk registers of the assigned colleges were considered by the Audit Committees of the colleges and have been reviewed by the Finance & Resources Director; and
- There has been a gradual reduction in the number of high risks identified by the colleges and also a trend towards the colleges identifying the same high risks.

3. Background

- 3.1. The management of risk is clearly an important issue for GCRB in respect of its systems of internal control. Extensive work has taken place to further develop, and enhance, GCRB's arrangements in respect of risk.

4. Report

- 4.1. The three colleges send a copy of their most recent risk registers to the Finance & Resources Director on a regular basis. The risk registers of Glasgow Kelvin College and City of Glasgow College were reviewed by the Colleges in September 2018. The latest risk register provided by Glasgow Clyde College was reviewed by the Audit Committee of the College in August 2018.
- 4.2. The risk registers have been reviewed and the following observations made:
- There has been a trend to a lowering of the high risks facing the colleges in Glasgow. In October 2017, the colleges had collectively identified 15 high risks, which compares to 8 high risks in this report.

- There is also a gradual trend towards the three colleges identifying risks which are consistent with each other. The risks may be categorised as: business continuity, finance, terms & conditions of employment, employee relations and ICT/Cyber Security.
- Many of the key risks identified by the colleges are factors that might affect the college. None of the colleges have identified risks relating to performance e.g. the failure to deliver successful performance/outcomes.
- Within City of Glasgow College, two of the finance risks (that were previously considered to be high) have been re-evaluated and the risk reduced. These risks are; failure to maximise income via diversification and failure to agree a sustainable model and level of grant funding.
- At Glasgow Kelvin College the risk register has been reviewed resulting in changes to the highest risks faced by the college.
- There has been no change to the evaluation of the highest risks facing Glasgow Clyde College.

5. Equalities Implications

- 5.1.** There are no equalities implications arising from this report.

6. Legal Implications

- 6.1.** There are no legal implications arising from this report.

7. Resource Implications

- 7.1.** There are no direct financial implications as a result of this report. The quarterly review of college risk registers, and reporting to the Audit Committee, is undertaken by the Finance & Resources Director.

8. Strategic Plan Implications

- 8.1.** Through the conditions of grant associated with the Regional Outcome Agreement, GCRB is required to conduct its affairs in accordance with the expected standards of good governance, which include establishing appropriate arrangements in relation to risk.

City of Glasgow College	Glasgow Clyde College	Glasgow Kelvin College
September 2018	August 2018	September 2018
Failure of business continuity.		
	Adverse funding changes.	Failure to maintain financial sustainability.
		Unfavourable change in staff costs or terms & conditions.
	Negative impact on employee relations (e.g. national bargaining, industrial action, local consultation).	Failure to develop and maintain good industrial relations.
	Failure of College operational processes/ systems /ICT infrastructure (including risk of fraud).	Inappropriate access made to ICT systems.